

**Report to the Health and Wellbeing Board - Integrated System Delivery Board**

**13 June 2019**

<b>Report from</b>	Integrated System Delivery Board
<b>Report Date</b>	28 May 2019
<b>Dates of meetings held since the last report:</b> 19 March 2019 16 April 2019 21 May 2019	
<b>HWB Priorities addressed in this report</b> <ul style="list-style-type: none"> <li>✓ A coordinated approach to prevention and healthy place-shaping.</li> <li>✓ Improving the resident's journey through the health and social care system (as set out in the Care Quality Commission action plan).</li> <li>✓ An approach to working with the public so as to re-shape and transform services locality by locality</li> <li>✓ Plans to tackle critical workforce shortages.</li> <li>✓ A Healthy Start in Life</li> <li>✓ Living Well</li> <li>✓ Ageing Well</li> <li>✓ Tackling Wider Issues that determine health</li> </ul>	
<b>Link to any published notes or reports:</b> Approved ISDB notes and actions from 15 January 2019 meeting can be accessed here <a href="#">ISDB Notes and Actions</a>	
<b>Priorities for 2019-20</b>	<ul style="list-style-type: none"> <li>• Support the delivery of the Health and Wellbeing Board's vision for integrated health and social care in Oxfordshire</li> <li>• Keep up to date with contemporary thinking from health and care systems elsewhere including new commissioning and delivery systems to incentivise change and fresh thinking to tackle system challenges</li> <li>• Ensure the Oxfordshire health and social care system maintains a consistent approach that remains aligned with wider and at-scale system working such as the BOB STP and other footprints (Ca Alliance, specialist commissioning)</li> <li>• Work with the other Health and Wellbeing Board Sub-Groups and Sub-Committees to ensure that its vision is fully delivered</li> </ul>

**1. Progress reports on priority work to deliver the Joint HWB Strategy (priority, aim, deliverable, progress report)**

The members of the Integrated System Delivery Board (ISDB) are working together to advance the integration of health and social care as set out in the health and Wellbeing Strategy.

Since publication of the NHS Long Term Plan in January further details, guidance and contracts have been published that set out the future for primary care and specifically delivery of Primary Care Networks. These introduce and enable the building blocks for the integration of primary care community services.

<b>Priority</b>	<b>Support delivery of the Health and Wellbeing Board's vision for integrated health and social care in Oxfordshire</b>
<b>Aim or Focus</b>	Focus on collaborative approaches to maintaining a collective responsibility for our health and care system
<b>Deliverable</b>	<ul style="list-style-type: none"> <li>• Develop a single system plan and timescales for the programme to advance system working and integrated care</li> <li>• Maintain focus on implementing the plan, taking into account any factors that may impact its successful delivery</li> </ul>
<b>Progress report</b>	<p>Oxfordshire will work towards an Integrated Care Partnership (ICP) – this will be an alliance of providers, commissioners, local authorities and third sector providers that will work by collaboration not competition, with:</p> <ul style="list-style-type: none"> <li>• An open book approach through a cost-based, system funding approach to managing the cost of care;</li> <li>• Local Authority colleagues as important partners who have agreed to work with transparent and aligned budgets;</li> <li>• A system Clinical and Care Forum to ensure we have coordinated, multidisciplinary clinical input into local decision making;</li> <li>• A system Stakeholder Group to ensure we have a coordinated and proactive approach to public engagement.</li> </ul> <p>The ICP is where providers work with commissioners using a population-based approach to ensure resources are targeted to the most appropriate need, aligned with our Health and Wellbeing Strategy.</p> <p>The ICP will be for Oxfordshire, this is sometimes referred to as at 'Place'.</p>

<b>Priority</b>	<b>Keep up to date with contemporary thinking from health and care systems elsewhere including new commissioning and delivery systems to incentivise change and fresh thinking to tackle system challenges</b>
<b>Aim or Focus</b>	Ensure that clinical leadership drives forward positive progress and change in the Oxfordshire health and care system
<b>Deliverable</b>	<ul style="list-style-type: none"> <li>Establishment of a clinical leadership group to support the work of ISDB and the delivery workstreams</li> </ul>
<b>Progress report</b>	Terms of reference have been developed for Clinical and Care Forum for Oxfordshire. The membership of this Forum spans health and social care. The Forum will provide key expertise across commissioners and providers and act in an advisory role as work to progress integration advances.

## 2. Summary of other items discussed by the group

ISDB aims to ensure the Oxfordshire health and social care system maintains a consistent approach, aligned with wider and at-scale system working. As a part of this commitment discussions have taken place in relation to population health management approaches. That is to say how can partners work together informed by analysis of data and trends, informed by good practice and examples of successful improvements and interventions to best respond to health and care needs.

The Interim Director of Public Health shared the population health management flat pack approach designed to support the use of population health management approaches.

The following workstreams have provided updates on scope and progress

- Urgent Care
- Planned Care and Long Term Conditions
- Primary and Community Services Integration
- Managing Population Health
- Provider collaborative arrangements including Finance and Contractual Models
- Clinical Leadership Group/Forum
- Digital
- Workforce

As work progresses towards the establishment of an Integrated Care Partnership these workstreams and the role of the current ISDB is likely to evolve.

## HWB12(e)

The population health and care needs framework adopted by this Board in November 2018 continues to be utilised in Wantage and the surrounding villages within the OX12 postcode area. Progress on this work is being reported regularly through the Joint Health Overview and Scrutiny Committee. The next report will be on the agenda for the 20 June 2019 meeting.

At the May ISDB meeting a project mandate was supported to work with local partners to develop a project that will see the population health and care needs work utilised in Banbury and the surrounding areas.

Elsewhere on this agenda is greater detail on the work to progress a Strategy across Buckinghamshire, Oxfordshire and Berkshire West and further detail on the introduction of Primary Care Networks.

### **3. Forward plan for next meetings**

- Further work with Primary Care Networks and the start of work to advance Oxfordshire thinking with respect to the integration of primary and community services
- Implementation of an operating framework for system leaders to oversee integration and our roadmap to an Oxfordshire Integrated Care Partnership
- Consideration of the future structure and focus of ISDB in light of the Long Term Plan and the work to establish an Integrated Care Partnership
- Further utilisation of the population health and care needs framework approach

Jo Cogswell  
Director of Transformation  
Oxfordshire CCG